



indelB
Group

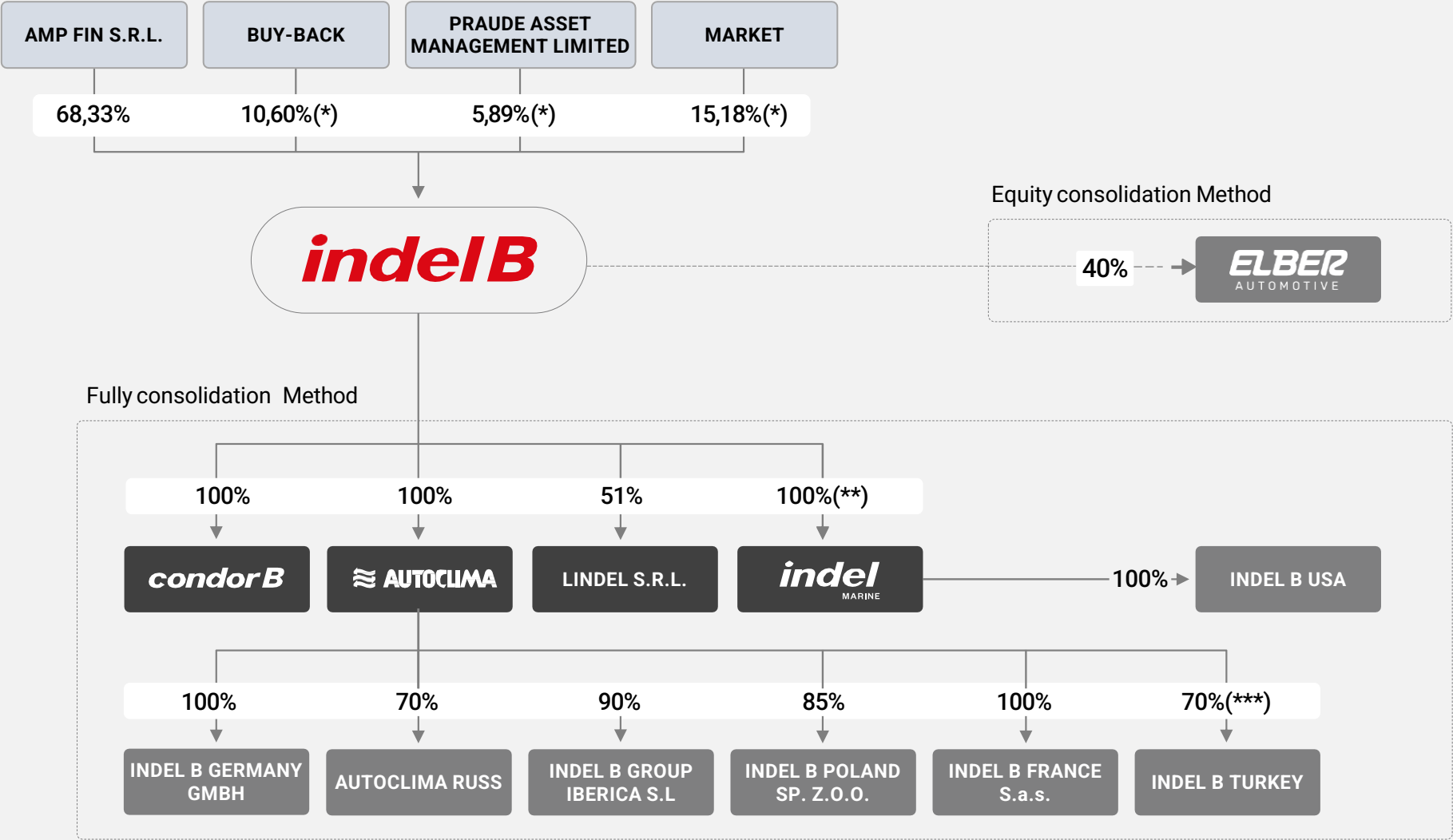
CONSOLIDATED SALES REVENUES 9M 2026

23 OCT 2026

AUTOMOTIVE | HOSPITALITY | ADVENTURE | MARINE

GROUP STRUCTURE

GROUP STRUCTURE



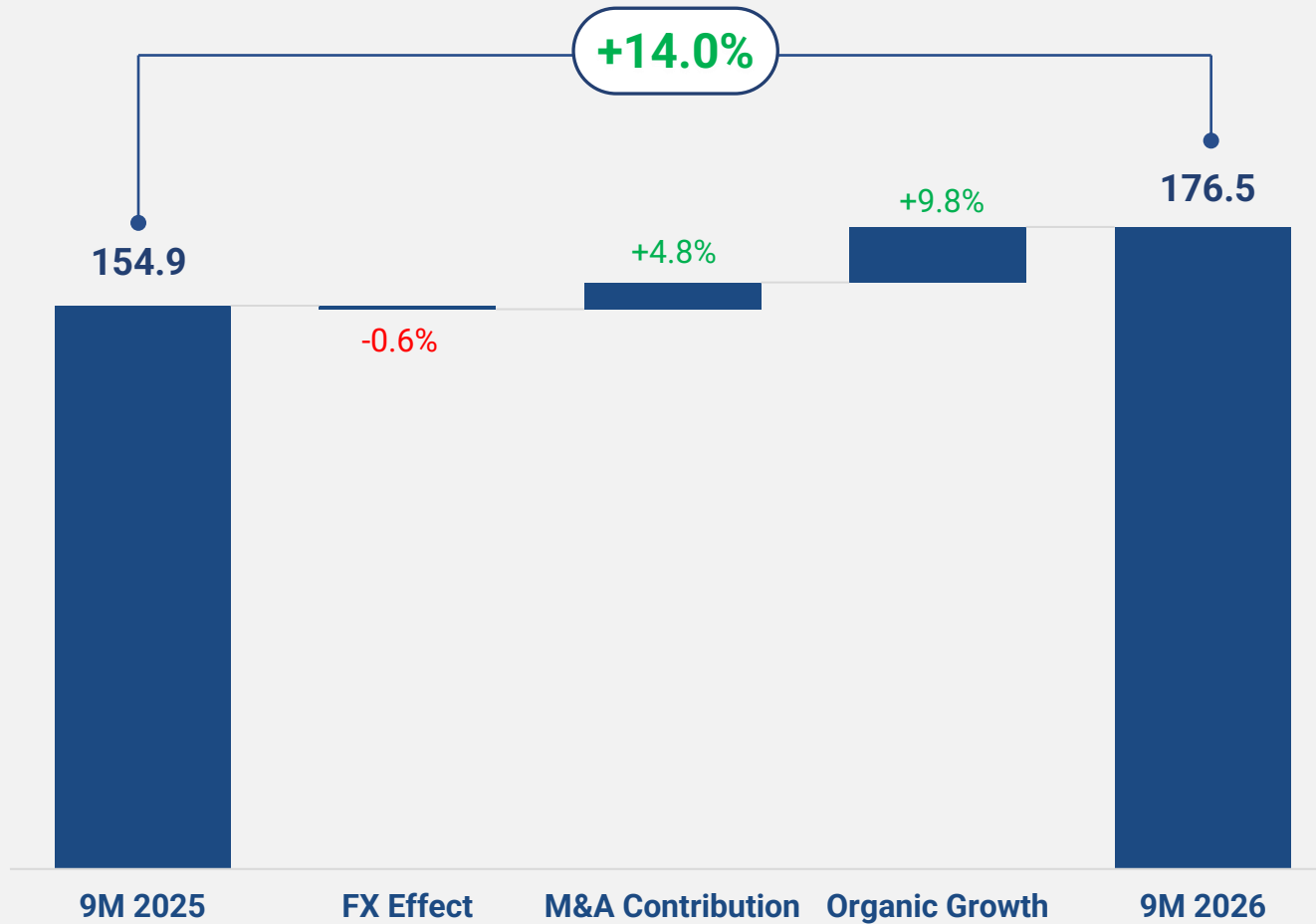
(*) data updated to September 30, 2026

(**) Acquisition of the remaining 50% of the share capital on June 13, 2025

(***) Established on July 30th, 2025

SALES BREAKDOWN

9M 2026 SALES



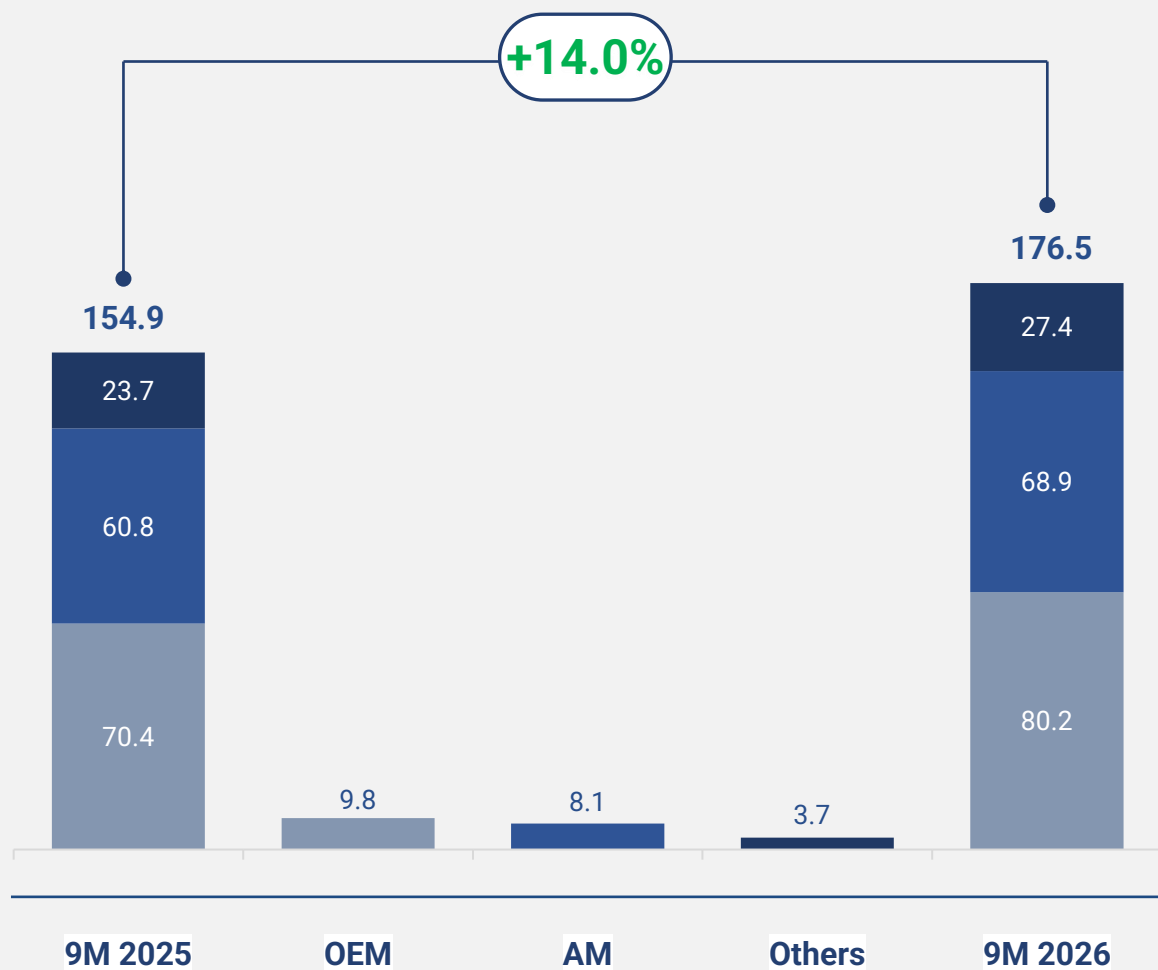
(€ mln)



COMMENTS:

- The M&A Contribution is related to the acquisition of the remaining 50% of Indel Marine and its subsidiary Indel B USA, which was completed in mid-2025 and became effective on July 1, 2025.

9M 2026 SALES BY CHANNEL



(€ mln)

% Changes 9M 2026 – 9M 2025

⌵ OEM

+14%

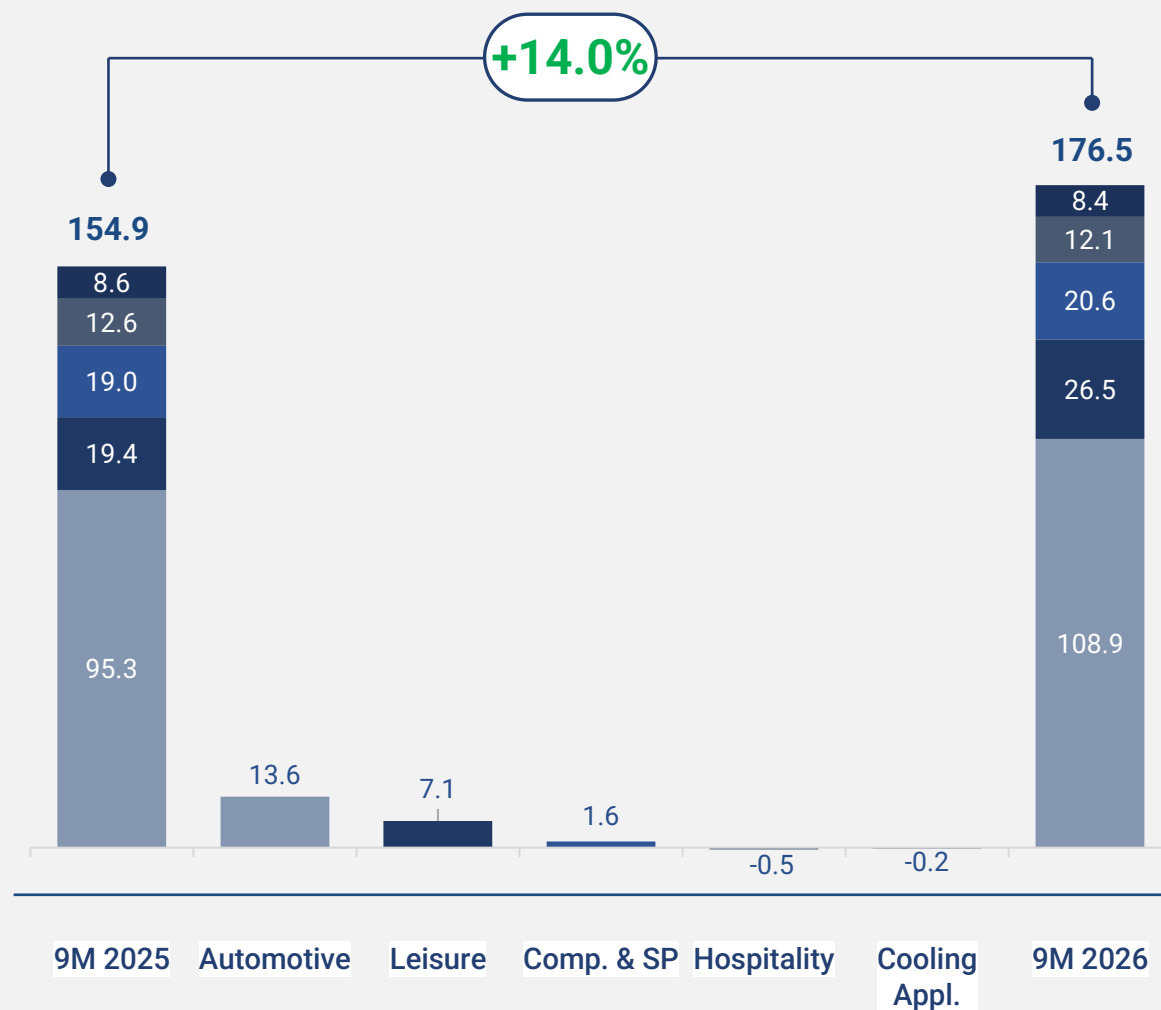
⌵ Aftermarket

+13%

⌵ Others

+16%

9M 2026 SALES BY MARKET

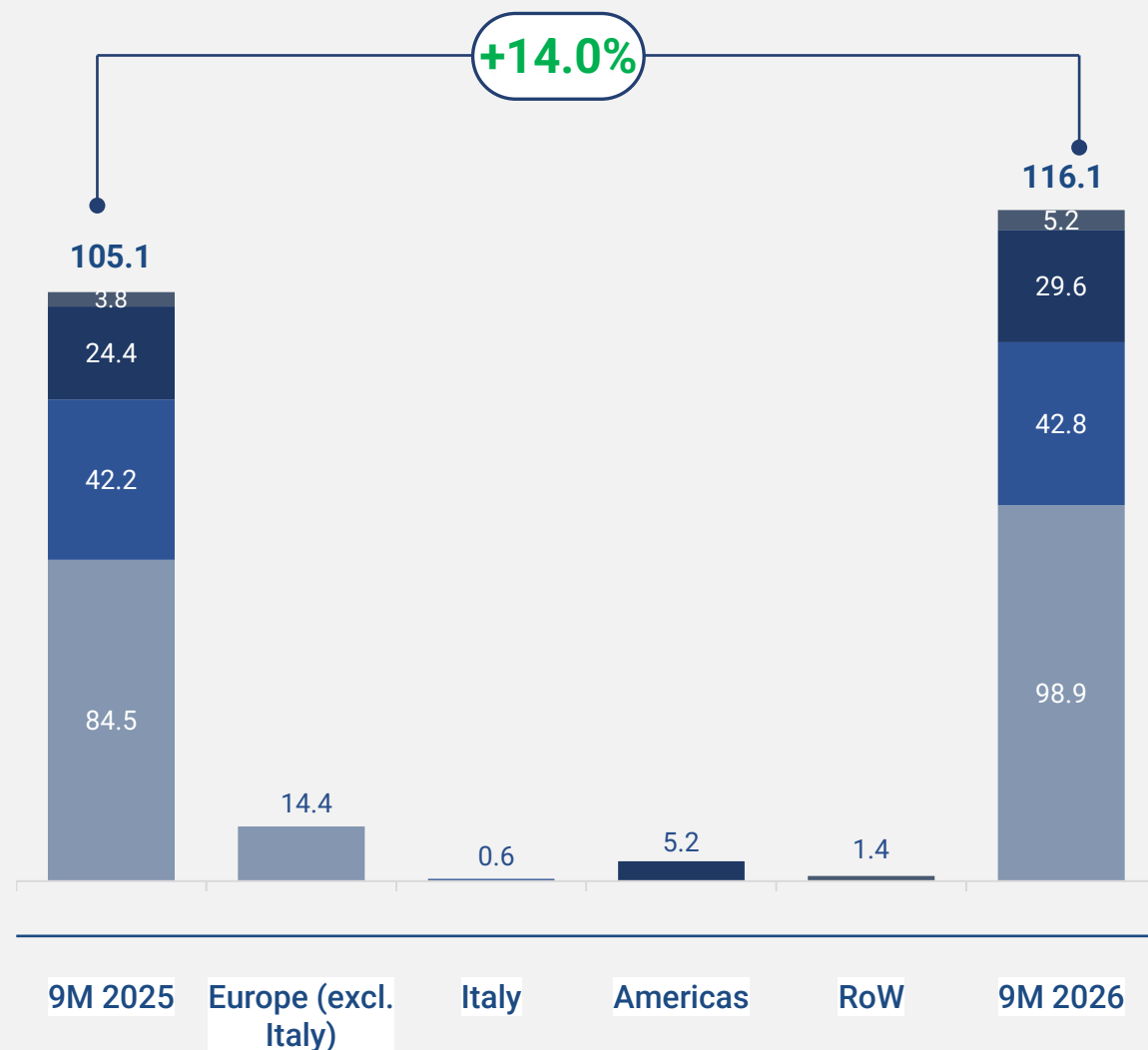


(€ mln)

% Changes 9M 2026 – 9M 2025

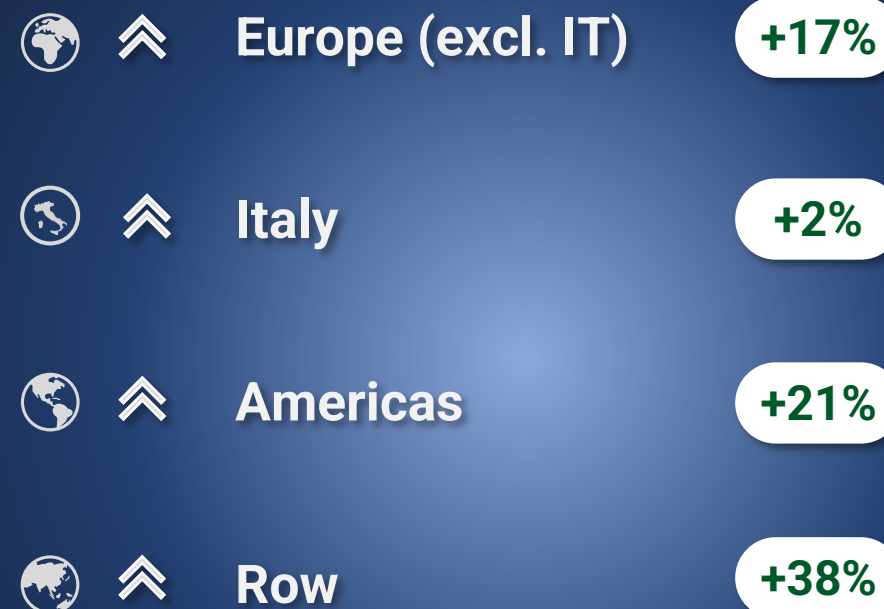
⌵	Automotive	+14%
⌵	Leisure	+37%
⌵	Components	+9%
⌴	Hospitality	-4%
⌴	Cooling Appliances	-2%

9M 2026 SALES BY REGION



(€ mln)

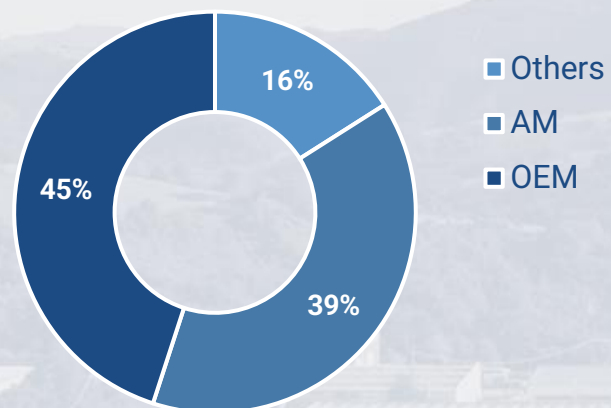
% Changes 9M 2026 – 9M 2025



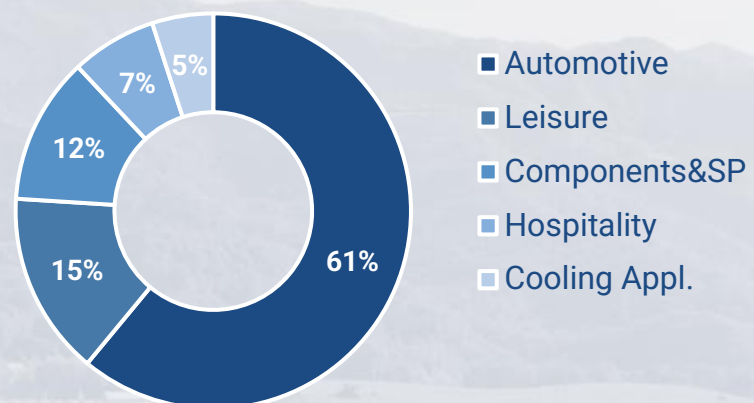
SALES - BREAKDOWN

9M 2026

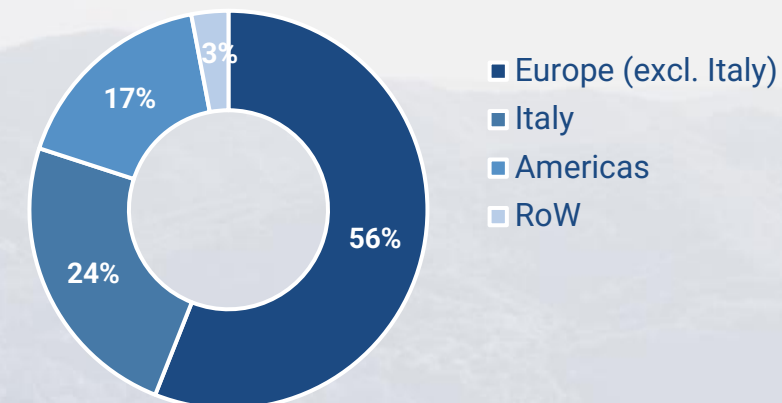
By Channel



By Market

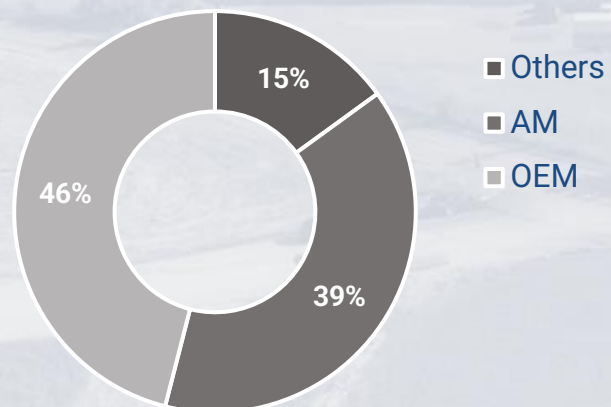


By Region

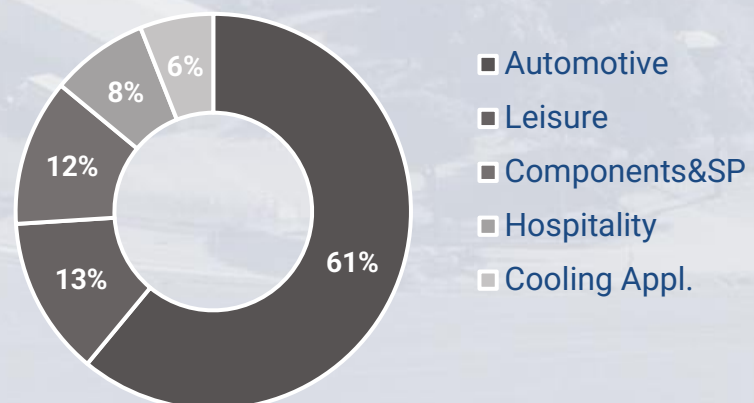


9M 2025

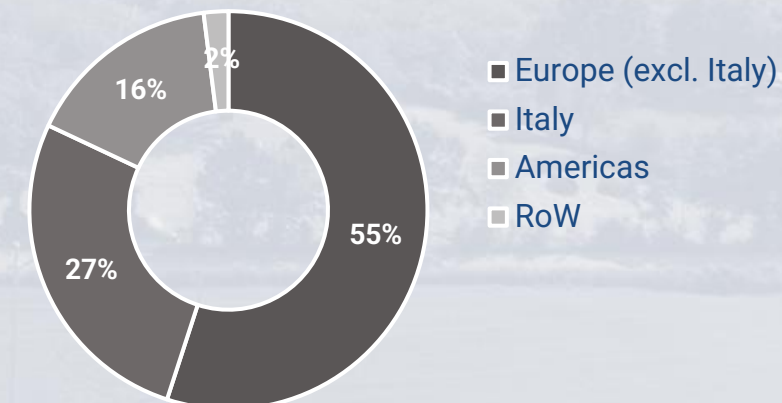
By Channel



By Market

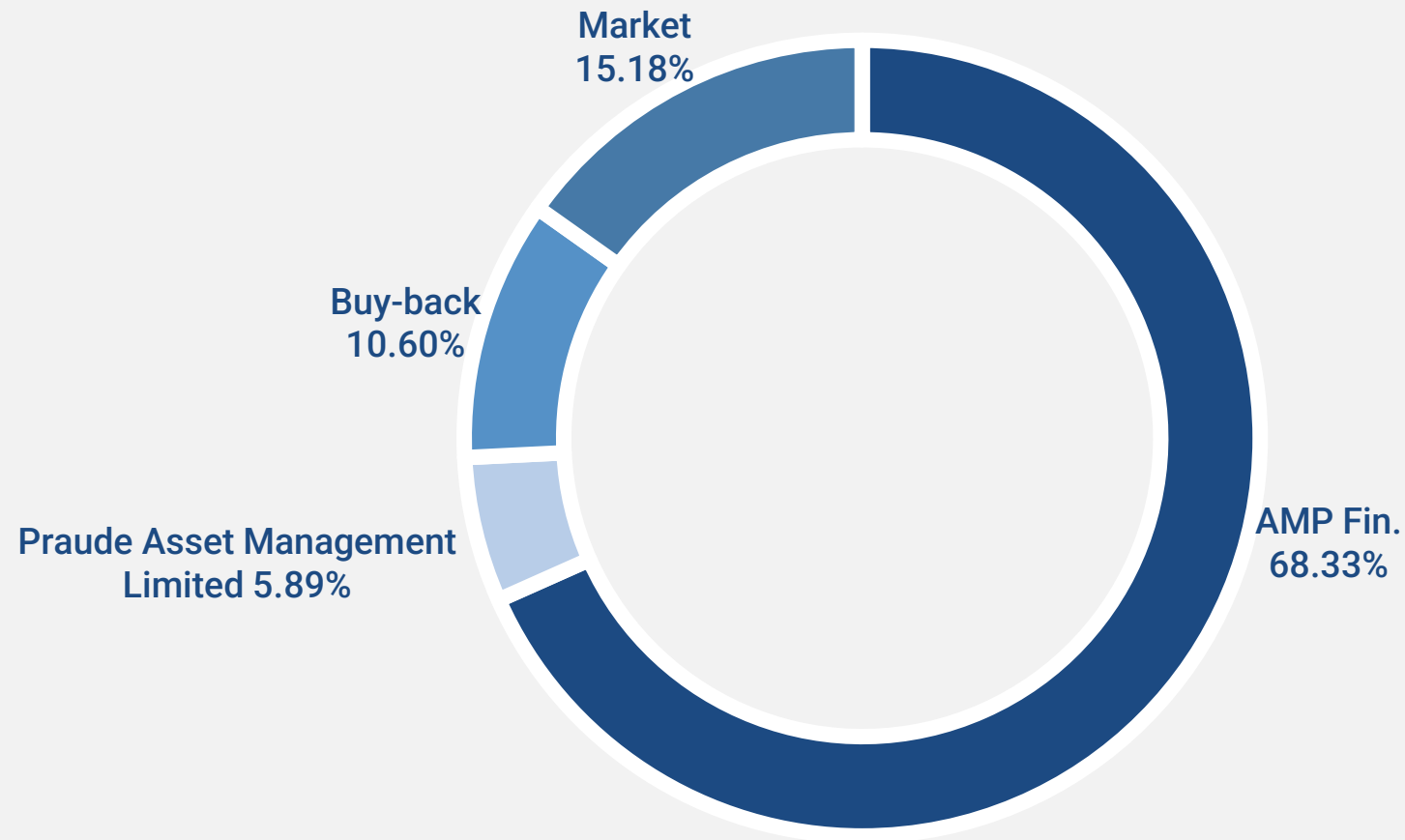


By Region



Shareholding Structure

(situation updated as of October 22nd, 2026)



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PRODUCT HIGHLIGHT



Design by Massimo Mussapi

CELEBRATING EXCELLENCE: Red Dot Design Award 2023.

Fridom minibar has been honored with this esteemed recognition, showcasing its exceptional design and functionality. This achievement highlights our commitment to delivering superior guest experiences through innovative design and attention to detail.

Winning the Red Dot Design award elevates the profile of our minibars, enhancing their reputation as a symbol of excellence.

It reinforces our brand's image as a leader in hospitality and design innovation, attracting more customers and driving business growth.



reddot winner 2023

PRODUCT UPDATE | March 2024

PLEIN-AIRCON 12V

CELEBRATING EXCELLENCE: iF Design Award 2024.

The Plein-Aircon 12V has been honored with the prestigious iF Design Award for 2024. This recognition marks a significant milestone in our commitment to delivering cutting-edge solutions that redefine the outdoor experience.

The Plein-Aircon 12V stands out with its original lines and remarkable efficiency, setting a new standard in industrial design. Designed specifically for vans and motorhomes, this DC air conditioning system offers unparalleled comfort and convenience for outdoor enthusiasts seeking the perfect adventure.

This revolutionary product addresses the increasing demand for adequate climate control in outdoor settings, providing a solution that is both efficient and eco-friendly.

Crafted entirely in Italy, the Plein-Aircon 12V embodies a modern and refined design aesthetic, reflecting our dedication to quality and innovation.



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